



Annual General Meeting

Period Under Review: 1 July 2025 – 30 June 2026

Presenter: Errol van Staden

29 September 2026

Agenda

- Welcome | Apologies
- Meeting Protocol
- Constituting
- Opening Remarks
- Approval of Minutes (2025 AGM)
- Chairperson Report
- Finance Report
- Advisory Board
- Strategic Priorities
- Questions | Comments | Recommendations
- Concluding Remarks



Meeting Protocol

During the Meeting

- Mute your microphone when not speaking
- Keep your camera turned off throughout the session
- Reserve all questions until after Strategic Priorities
- If you wish to speak:
 - Select “Raise Hand”
 - Wait for the Chairperson to invite you to speak
 - **State your name clearly before asking your question**
 - After speaking, click “Lower Hand”
- Keep your questions brief and relevant to the topic. Please avoid monopolising the conversation
- You may comment (or ask questions) in the Chat Box

Additional

- Meeting will last maximum 60 minutes
- The session will be recorded for record-keeping and transparency



Constituting

AGM widely advertised (mainly online platforms)

- OCAN e-mail database | Gansbaai Courant | The Village News | Facebook | Ratepayer Associations
- Random WhatsApp messages | OCAN Communique

Members versus Supporters

The Numbers

- | | | |
|-----------------------------------|---|--|
| • Number of Registered Supporters | : | 188 |
| • Number of Donors Members : | : | 31 (includes once-off donations and monthly contributions) |
| • Number of Viewings (AGM-notice) | : | 283 email WhatsApp + 3 806 Facebook views |
| • Number of Registrations | : | 60 |
| • Required Member Attendance | : | 20 |
| • Member Registration | : | 22 |

Quorum achieved



Opening Remarks



About OCAN

Who We Are

- CIPC-registered NPC (not for profit company) – October 2024
- Governed by an Advisory Board
- Apolitical solution-driven civil society organisation

Purpose

- Exercise oversight (through data-analysis and risk sensing)
- Advocate meaningful change
- Shape municipal priorities

How We Operate

- Constructive engagement
- Focus on the Big Rocks (e.g. financial sustainability, infrastructure renewal, governance failure)
- Offer expertise and wisdom



South African Local Government Landscape

Characterised by:

Severe financial distress
(across the sector)

Spiralling cost
(and diminishing ROI)

Service delivery failures

Unstable coalitions

Governance failures
(fraud and corruption)

Administrative instability

Weak institutional capability

Growing civic oversight and scrutiny



Key Challenges the Overstrand Municipality Faces

Financial Health

Ageing Infrastructure and
Rising Maintenance Backlog

Rapid Population and
Informal Settlement Growth

Water and Energy Security

Local Economic Development

Institutional Capacity Constraints

Operating Model Transformation

Spatial Planning

Environmental Protection

Rising Citizen Expectations



Strategic Choices

Aspiration: Protect What Works | Manage Growth Responsibly | Invest for Long-Term Sustainability

- 1 Maintenance versus Expansion

- 2 Growth versus Infrastructure Capacity

- 3 Service Affordability versus Financial Sustainability

- 4 Economic Growth versus Environmental Protection

- 5 Stability versus Innovation

- 6 Operational Focus versus Strategic Transformation

- 7 Digital Transformation versus Traditional Operating Model

- 8 Centralisation versus Community Partnerships



Closer to Home (30 June 2026)

- 01 Overstrand Municipality remains one of SA's better performing local municipalities
- 02 Executive leadership problem continues
- 03 Operationally effective (service delivery)
- 04 Financially healthy (Auditor-General)
- 05 **Flickering Red Lights:** Capital spend below NT-norm | Over-reliance on electricity revenue
High employment-related cost | Indigent household growth | Sharp increase in consumer debt write-offs
- 06 Several critical roles are vacant (including director roles)
- 07 Limited evidence of innovative practices
- 08 Limited spend on people development
- 09 Strategic vision unclear
- 10 Limited evidence of civic partnering (beyond a dysfunctional Ward Committee system)



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- **Approval of Minutes (2025)** →
- Chairperson Report
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Minutes (2025)

- Circulated beforehand
- Available on OCAN-website
- Matters arising
- Approval



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Chairperson Report

- Circulated beforehand
- Available on OCAN-website
- Emphasises the need for change
- Provides access to various OCAN-produced reports



Chairperson Report – In a Nutshell

- 01 OCAN's evolution as a credible civic partner continues

- 02 Scrutiny and constructive engagement are the hallmarks of how we operate

- 03 Remain focused on building relationships, staying abreast of developments at LG-level and risk sensing

- 04 Verifiable analytics the essence of what we produce (supplemented by Words of Wisdom!)

- 05 Advocating for change (e.g. operating model, organisational culture, civic engagement, proactive risk management, innovation)

- 06 Concerned about in-migration, longer-term financial sustainability, cost of bulk services, escalating employment-related cost, and affordability

- 07 Would like to see much improved channels for public participation and feedback

- 08 OCAN will continue to focus attention on governance failures, unfulfilled obligations, and on the strategic risks that demand urgent attention

- 09 Encourage the municipal leadership to transform municipal governance into a collaborative partnership where community voices guide its priorities



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Finance Report

- Circulated beforehand
- Available on OCAN-website
- Approval



Finance Report

Funding Model – Voluntary contributions

Opening Balance (1 July 2025)		
Accrued Reserve	R	9 158
Income		
Donations	R	21 096
Total Income	R	21 096
Expenditure		
Bank Charges	R	1 115
PayFast Charges	R	847
Domain Hosting (Little Goliath)	R	950
Subscription Charges (Mailchimp)	R	3 489
Repayment of Seed Capital	R	3 425
RPA-Workshop (17 June 2026)	R	3 077
Total Expenditure	R	12 903
Closing Balance (30 June 2026)		
Total Income (Donations plus Opening Balance)	R	30 254
Total Expenditure	R	12 903
Closing Balance (FNB)	R	17 351



OCAN Advisory Board

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- **Advisory Board**
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Advisory Board

- Formalised during 2025 AGM
- Co-option (Rod MacLeod)
- Approval



Election of Advisory Board Members



Errol van Staden

OCAN Director & Chair
Business Psychologist
Stellenbosch Graduate
Former Chair of Hermanus Public Protection (HPP)



Jon Kark

OCAN Director
Dentist turned Property Developer
Former Chief Development Officer (CPAG)
Wits and UCT Graduate
Semi-Retired



Anton Hartman

OCAN Director
Surveyor turned Business Owner
UNISA and GIBBS Graduate
Former Sales Director at Hollard Life
Retired



Rod MacLeod

Board Member
Merchant Banker
Wits Graduate
HPP Finance Director
Retired



OCCAN's Strategic Priorities (2026|27)

- 1 Establish a formal engagement relationship with the new administration (post 4 November 2026)
- 2 Complete a multi-year trajectory analysis of the OM's performance against key metrics
- 3 Push for the resolution of outstanding accountability matters (e.g. Milkwood Festival, Fuel Fraud)
- 4 Engage early in IDP and budgeting processes (and secure involvement in the review of the OM's long term financial plan – LTFP)
- 5 Develop a structured infrastructure monitoring framework (investment versus demand)
- 6 Prioritise building a coordinated civic voice
- 7 Move beyond reactive reporting | Influence change
- 8 Expand community communication and reach
- 9 Position OCCAN as a body with standing, with evidence and with a constructive intent



Questions | Comments | Recommendations



Concluding Remarks

The Overstrand Municipality is not in crisis, but it is at a crossroad.

The evidence is clear. The risks are real. And the window for course correction is open.

The path we take from here, the leadership we demand, the accountability we insist upon, the standard we refuse to lower, will determine what kind of municipality future generations will inherit.

What happens next depends, in large part, on [effective leadership](#) and whether communities across the Overstrand remain engaged.

OCCAN is asking you to remain engaged and to spread the word.

Thank You for Your Support

